

# **FOCUS Annual General Meeting 25<sup>th</sup> April 2009, Kenya Polytechnic University College.**

## **AGENDA**

1. Worship and Devotional
2. Affirmation of FOCUS Doctrinal Basis
3. Introduction of participants and receiving of apologies
4. Acceptance of Agenda
5. Minutes and Matters Arising
6. Reports:
  - NASEC
  - AEC
  - General Secretary
  - Chairman
7. Audited Accounts
8. Elections
9. Constitution Amendment
10. A.O.B

## **FOCUS DOCTRINAL BASIS**

Membership shall only be open to Christian Unions, Fellowships and Associate Branches whose constitution is in agreement with the fundamental truths of Christianity including the following:

- The unity of the Father, Son and Holy Spirit in the Godhead.
- The sovereignty of God in creation, revelation, redemption and final judgment.
- The divine inspiration and entire trustworthiness of Holy Scripture, as originally given and its supreme authority in all matters of faith and conduct.
- The universal sinfulness and guilt of all men since the Fall, rendering them subject to God's wrath and condemnation.
- Redemption from the guilt, penalty, dominion and pollution of sin solely through the sacrificial death (as our Representative and Substitute) of the Lord Jesus Christ, the incarnate Son of God.
- The bodily resurrection of the Lord Jesus Christ from the dead and His ascension to the right hand of God the Father.
- The presence and power of the Holy Spirit in the work of regeneration.
- The justification of the sinner by the grace of God through faith alone.
- The indwelling and work of the Holy Spirit in the believer.
- The one holy universal Church to which all true believers belong.
- The expectation of the personal return of the Lord Jesus Christ.

## MINUTES OF FOCUS A.G.M HELD ON 26<sup>TH</sup> APRIL 2008 AT KENYA POLYTECHNIC

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### Members Present:

	<b>Name</b>	<b>Category</b>	<b>Institution/Town</b>
1.	Lois Wafula	Advisory Board	Nairobi
2.	Nick Nyaga	Advisory Board	Nairobi
3.	Peterson Wang'ombe	Advisory Board	Nairobi
4.	Timothy Wachira	Advisory Board	Nairobi
5.	Jafford Rithaa	Associate	Chuka
6.	Alex Wamahiu	Associate	Eldoret
7.	William Okoth	Associate	Eldoret
8.	Ephantus Runji	Associate	Embu
9.	Nancy Mutange	Associate	Embu
10.	Jareb Abong'o	Associate	Kisumu
11.	Nicamory Aggrey	Associate	Kitale
12.	Casper Juma	Associate	Kitale
13.	Abigail Nduati	Associate	Nairobi
14.	Agnes Kiragu	Associate	Nairobi
15.	Anne Kibet	Associate	Nairobi
16.	Beth Kamau	Associate	Nairobi
17.	Bramwel Kasaya	Associate	Nairobi
18.	Caroline Njeri	Associate	Nairobi
19.	Catherine Kathure	Associate	Nairobi
20.	Charles Kilonzo	Associate	Nairobi
21.	Damaris Gitonga	Associate	Nairobi
22.	Daniel Owino	Associate	Nairobi
23.	Elizabeth Odede	Associate	Nairobi
24.	Emmanuel Kairemia	Associate	Nairobi
25.	Erastus Kwaka	Associate	Nairobi
26.	Gaitano Simiyu	Associate	Nairobi
27.	George Ogalo	Associate	Nairobi
28.	Gillian Mwaura	Associate	Nairobi
29.	Gladys Mutai	Associate	Nairobi
30.	James Okeno	Associate	Nairobi
31.	John Mwangi	Associate	Nairobi
32.	John Mwangi	Associate	Nairobi
33.	Judy Gachora	Associate	Nairobi
34.	Mary Ogalo	Associate	Nairobi
35.	Nasidai Pasighoi	Associate	Nairobi
36.	Nelson Gitonga	Associate	Nairobi
37.	Nelson Makanda	Associate	Nairobi
38.	Patrick Mariru	Associate	Nairobi
39.	Peninah Masibo	Associate	Nairobi
40.	Pius Ochieng	Associate	Nairobi
41.	Richard Mutura	Associate	Nairobi
42.	Rose Wanjiru	Associate	Nairobi
43.	Sam Akhwale	Associate	Nairobi
44.	Samuel Kariuki	Associate	Nairobi
45.	Steve Kimuyu	Associate	Nairobi
46.	Susan Murage	Associate	Nairobi
47.	Thomas Gitumbi	Associate	Nairobi
48.	Thuo Kiambati	Associate	Nairobi
49.	Titus Kazungu	Associate	Nairobi
50.	Wangui Kung'u	Associate	Nairobi
51.	Waweru Kigo	Associate	Nairobi

52.	Wilson Nangabo	Associate	Nairobi
53.	Alice Omondi	Associate	Nakuru
54.	Dan Wanyoike	Associate	Nakuru
55.	Jeff Maina	Associate	Nakuru
56.	Kamonjo Kiburi	Associate	Nakuru
57.	Maureen Kanyingi	Associate	Nyahururu
58.	Pauline Mungai	Associate	Nyahururu
59.	Brian Simiyu	Associate	Thika
60.	Catherine Ngamau	Associate	Thika
61.	Kamau Ngamau	Associate	Thika
62.	Robert Muriithi	Auditor	Nairobi
63.	Calisto Odede	IFES	Nairobi
64.	Veronica Ndege	Patron	Kenya Poly
65.	David Sawe Rev.	Provost	Nairobi
66.	Bonface Okumu	Staff	Nakuru
67.	Caroline Kasaya	Staff	Nairobi
68.	Catherine Wamukoya	Staff	Nairobi
69.	David Muturi	Staff	Nairobi
70.	Dorothy Wakio	Staff	Nairobi
71.	Elly Ndiao	Staff	Mombasa
72.	Elose Mathenge	Staff	Nairobi
73.	Ezekiel Baraza	Staff	Eldoret
74.	Felix Siele	Staff	Nairobi
75.	Gordon Odira	Staff	Mombasa
76.	Irene Kamau	Staff	Nairobi
77.	Isaac Njoroge	Staff	Nairobi
78.	Jacinta Wanjiku	Staff	Nairobi
79.	Janet Ogola	Staff	Nairobi
80.	Joab Logemere	Staff	Nakuru
81.	Joseph Ngetich	Staff	Nairobi
82.	Ken Omondi	Staff	Nairobi
83.	Leonard Kambona	Staff	Nyeri
84.	Lucas Owako	Staff	Kisumu
85.	Lucy Njoroge	Staff	Nakuru
86.	Margaret Thuo	Staff	Nairobi
87.	Martin Mwongera	Staff	Kakamega
88.	Martin Wachira	Staff	Nairobi
89.	Mary Mucheru	Staff	Eldoret
90.	Nancy Kahuthia	Staff	Nairobi
91.	Omondi Siwa	Staff	Nakuru
92.	Paul Aswani	Staff	Nairobi
93.	Paul Ndung'u	Staff	Nairobi
94.	Paul Wafula	Staff	Nairobi
95.	Rahab Ng'ang'a	Staff	Nairobi
96.	Rhodah Githuku	Staff	Eldoret
97.	Rogers Wambua	Staff	Nairobi
98.	Rosemary Muriuki	Staff	Nairobi
99.	Simon Masibo	Staff	Nairobi
100.	Tabitha Kabugu	Staff	Nairobi
101.	Thomas Wambua	Staff	Nairobi
102.	Timothy Mazimpaka	Staff	Kisumu
103.	Wambui Thiong'o	Staff	Nairobi
104.	Anne Nyawira	Student	Chepkoilel
105.	Doris Nabukwesi	Student	Chepkoilel
106.	Clayton Kiluhura	Student	Chiromo

107.	Mary Mwangi	Student	Chiromo
108.	Joseph Gitau	Student	Cooperative
109.	Joseph Murunga	Student	Cooperative
110.	Japheth Ndonye	Student	Daystar
111.	Paul Olang'o	Student	Egerton Njoro
112.	Tairus Kinusu	Student	Egerton Njoro
113.	Caroline Cherotich	Student	Egerton-Chuka
114.	Clement Kairuti	Student	Egerton-Chuka
115.	Joseph Kimathi	Student	Egerton-Chuka
116.	Winnie Mahugu	Student	Egerton-Chuka
117.	Christopher Juma	Student	Eldoret
118.	David Mwangi	Student	JKUAT
119.	Rahab Thumbi	Student	JKUAT
120.	Solomon Kihui	Student	JKUAT
121.	Joseph Njoroge	Student	Kabete TTI
122.	Titus Mugo	Student	Kabete TTI
123.	Simon Waititu	Student	Kagumo
124.	Calvine Odhiambo	Student	Kenya Poly
125.	Dishon Macharia	Student	Kenya Poly
126.	Duncan Sila	Student	Kenya Poly
127.	Edwin Kanja	Student	Kenya Poly
128.	George Ongo	Student	Kenya Poly
129.	John Chege	Student	Kenya Poly
130.	John Salash	Student	Kenya Poly
131.	Kennedy Kasyoka	Student	Kenya Poly
132.	Manasseh N	Student	Kenya Poly
133.	Mercy Nduta	Student	Kenya Poly
134.	Muchangi Nyaga	Student	Kenya Poly
135.	Nancy Ahoya	Student	Kenya Poly
136.	Nancy James	Student	Kenya Poly
137.	Nicholas Wanjohi	Student	Kenya Poly
138.	Peter Wachira	Student	Kenya Poly
139.	Reuben Kamau	Student	Kenya Poly
140.	Rhoda Ng'ang'a	Student	Kenya Poly
141.	Ruthanne Wambui	Student	Kenya Poly
142.	Evans Sum	Student	Kikuyu
143.	Mutea J M	Student	Kikuyu
144.	Winnie Adego	Student	Kikuyu
145.	Janet Mulonzia	Student	Kimathi
146.	Monica Weru	Student	Kimathi
147.	Hezekiah Oduor	Student	Kisii Campus
148.	Joy Abishag Muthoni	Student	Kisii Campus
149.	Paul Kang'ere	Student	KIST
150.	David Kanyo	Student	Kitale TTI
151.	Eric Wekesa	Student	Kitale TTI
152.	Irene Kisiang'ani	Student	KSTC
153.	James Maingi	Student	KSTC
154.	Jason Nyakundi	Student	KSTC
155.	Ruth Murutu	Student	KSTC
156.	Aseka Taabu	Student	Kenyatta University
157.	Dominic Riako	Student	Kenyatta University
158.	Faith Tanui	Student	Kenyatta University
159.	Francis Mwangi	Student	Kenyatta University
160.	James Wainaina	Student	Kenyatta University
161.	Jane Nyambura	Student	Kenyatta University

162.	Joylet Nkrumah	Student	Kenyatta University
163.	Juma Murunga	Student	Kenyatta University
164.	Miriam Kinyua	Student	Kenyatta University
165.	Naomi Roosevelt	Student	Kenyatta University
166.	Nelly Sumba	Student	Kenyatta University
167.	Nicholas Okello	Student	Kenyatta University
168.	Purity Mutunge	Student	Kenyatta University
169.	Rachel Mwangi	Student	Kenyatta University
170.	Silas Owiti	Student	Kenyatta University
171.	Erick O Tito	Student	Lower Kabete
172.	Faith Maina	Student	Lower Kabete
173.	Isaac Kiprono	Student	Lower Kabete
174.	Jane Kiura	Student	Lower Kabete
175.	Moses Kelwa	Student	Lower Kabete
176.	Govedi Derek	Student	Maseno
177.	Hellen Akalapatan	Student	Maseno
178.	Isaiah Oyugi	Student	Maseno
179.	Carolyne Kimutai	Student	Masinde Muliro
180.	Dan Muthomi	Student	Masinde Muliro
181.	Ezekiel Onjure	Student	Masinde Muliro
182.	Jacinta Njoroge	Student	Masinde Muliro
183.	Peter Mutinda	Student	Masinde Muliro
184.	Eugene Musungu	Student	Medical School
185.	Olga Nerima	Student	Medical School
186.	Bernard Mugisha	Student	Moi-Annex
187.	Morris Mutwiri	Student	Moi-Annex
188.	Collins Orwa	Student	Moi-Main
189.	Elkana Sereny	Student	Moi-Main
190.	Everlyn Maritim	Student	Moi-Main
191.	John Misachi	Student	Moi-Main
192.	Willis Kalisha	Student	Moi-Main
193.	Judith Haseyi	Student	Mombasa Poly
194.	Nobert Nambiro	Student	Mombasa Poly
195.	James Imbo	Student	Mombasa TTI
196.	Titus Kiroya	Student	Mombasa TTI
197.	Grace Asami	Student	Nakuru MTC
198.	Moses Lutoye	Student	Nakuru MTC
199.	Sammy Musau	Student	Nakuru MTC
200.	Martin Macharia	Student	Nyeri MTC
201.	Veronica Njeri	Student	Nyeri MTC
202.	Ann Mugo	Student	Nyeri TTI
203.	Stephen Gatumbi	Student	Nyeri TTI
204.	Culent Lunyolo	Student	Parklands
205.	George Mathiu	Student	Parklands
206.	George Onyone	Student	Parklands
207.	Sospeter Aming'a	Student	Parklands
208.	Anna Gitonga	Student	Pwani University
209.	Denis Nyamu	Student	Pwani University
210.	Elisha Jaotero	Student	Pwani University
211.	Francis Gakwa	Student	Pwani University
212.	Harrison Muchiri	Student	RVIST
213.	Morris Mutua	Student	Tumu Tumu
214.	Virginia Wanjiru	Student	Tumu Tumu
215.	Alex Wawire	Student	UoN-Main
216.	Cathreen Kamau	Student	UoN-Main

217.	Hilary Biwott	Student	UoN-Main
218.	Naomi Mwanja	Student	UoN-Main
219.	Tony Onyango	Student	UoN-Main
220.	Joseph Kimaru	Student	Upper Kabete
221.	Karanja Gatuota	Student	Upper Kabete
222.	Michael Ndegwa	Student	Upper Kabete
223.	Wacera Ndegwa	Student	Upper Kabete
224.	Eric Miller	Supporter	Nairobi
225.	George Kinoti	Trustee	Nairobi
226.	Mwaure Waihiga	Trustee	Nairobi

### Min 1. Beginning

- The A.G.M started at 9.45am with praise and worship from students and campus staff. Mrs. Lois Wafula (Advisory board member) gave a brief devotional from 2 Cor 5:11, 6:1-2 on the ministry of reconciliation. We need to ask ourselves what motivates us to be engaged in FOCUS ministry. Paul did not just seek to reach people but rather persuaded them, motivated by the fear of God, love of God and his people, and the need for regeneration. She encouraged delegates to understand our position in Christ as we serve with FOCUS.
- The FCC Chairman, Dr. Nelson Gitonga welcomed delegates to the A.G.M and confirmed attainment of the required quorum. The GS, Simon Masibo, led delegates through the doctrinal basis.
- Delegates were introduced and apologies from various individuals received.
- The chairman introduced the agenda, which was accepted and proposed by Tonny Onyango (Main Campus) and seconded by Kamonjo Kiburi (Associate).
- The chairman introduced Simon Masibo as the new FOCUS General Secretary. Dr. Peterson Wang'ombe led delegates in praying for Simon and the family.

### Min 2. Minutes of the previous A.G.M

- The GS read minutes of the previous A.G.M.
- **Corrections:** Delegates' list should capture Christian Unions and Associates' branches etc. Individual persons can only appear under these categories.
- The minutes were adopted as a true copy of the proceedings of the previous meeting. Daniel Owino (Associate) proposed and Bernard Mogisha (student-Moi University Annex Campus) seconded.

### Matters arising

- Two FOCUS dinners were held in March in Nairobi and Mombasa instead of luncheons.
- Deliberate active involvement of associates with students' work to continue being enhanced. It was noted that there had been progress towards this end.
- Missions' handbook was being revised. Meanwhile, the draft was being used for training students on missions.
- Reserving funds of Kshs 300,000 each for BS and STEM was not effected due to insufficient funds. Bible study had already received Ksh. 52,000.
- Partnership with KSCF was initiated with KSCF GS attending SOT. More is being done.
- Evangelism to people along Coastal area is going on, and concentration is more on the Upper Coast. Partnership with other organizations and churches has been enhanced.
- Partnership with churches had been enhanced by inviting pastors to be participants on Bible Study writing.
- Associates desk was harmonizing activities not to conflict with students' activities. A meeting between AEC and NASEC was partly towards this end.
- Efforts to balance on gender in the CU leadership ongoing. NASEC and RSEC nominations were deliberate on this.
- On need to get more associates attend national retreat, efforts were made but attendance was low due to post elections skirmishes that led to change of venue. The timing of the retreat made it difficult to have a number of people attend since schools were in session.
- Staff are engaging on the best way to guide CUs on District Evangelistic Teams on campus.
- Book sales were being organised at CUs level. Books are also made available in the FOCUS Days held in different regions.
- Re-launch of FOCUS magazine not done due to challenge of resource, both personnel and financial.
- For mentorship's purposes and due to the fact that STEM staff work closely with CU leaderships, it becomes necessary to recruit STEM staff who have been leaders at CU level. However, individual giftings and leadership potentials are other issues of consideration.

- Training and mentoring political leaders addressed through the associate retreat and branch meetings. STEM FASAMO person would be recruited in the year and would give attention to these issues. Funds for FASAMO programmes being sought.
- There was encouragement to put in place other efforts of funds creation other than relying on students and associates. FREDS initiative, which had raised about Ksh. 4M and invested in the stock market, towards this end. There was also a move towards mobilising more local and Diaspora associates to support the ministry.
- Presentation of the budget.
- Deficit – fundraising initiatives ongoing e.g. increasing the number of fundraising dinners
- Resource mobilisation – FCC and staff team working on this to ensure sustainable resource mobilisation looking at Associates locally and in the Diaspora, students, associations with international churches, NGOs
- Page 4 – networking of CU leaders from various campuses needed to be encouraged to network how had this been effective? Covered in NASEC Chairman's report

## **Page 4 – Treasurer's Report and Funds.**

### **Min 3. Reports**

#### **1. NASEC**

The NASEC Chair presented the NASEC report.

- Students were lauded for the positive results realized over the year.
- There was need for students to prioritise on what financial support they required from associates fundraising for elders nights should not be treated as a priority, for example.
- Mechanisms on how those transiting from student life to FOCUS associates should be given attention so that there is smooth transition. Brochures for graduates that inform them on associates branches and how they can be involved should be given out in good time.
- There was need to measure our objectives, activities and achievements against the Strategic Plan; By end of last year for example, we were supposed to; develop of an evangelistic track once every 2 years; Publish 2 Bible Study guides per year.
- It was noted that the Strategic Plan had remained a core reference point but some strategies had not been implemented due to financial constraints. Staff were in the process of reviewing what had been accomplished and hoped to come with a realistic adjustment based on available funds.
- The 1,500-recorded students' conversions were highly commendable. There was however need to evaluate if the evangelistic activities employed gave the CUs good value for money; e.g. Christians attended many Coffee Houses. Is this strategy accomplishing its intended objectives? What other programmes /events could reach students in a better way?
- There were more and more groups interested in coming into campus to work with students. FOCUS is no longer a monopoly. There was need to develop strategies to keep FOCUS on the cutting edge. Staff and students had been reviewing this since last year and will give a comprehensive report and response in the next AGM (this one).
- Explore possibilities of regionalising Ezra conferences for more ownership and spread. We could for example have one major Ezra after every 3 years but other mini Ezra's at the regional levels.
- Recommendation to CUs to have a constitutional requirement for gender balance in the Cus leadership.

#### **2. AEC**

The AEC Chair read the AEC report.

- AEC was commended for the good work. A few issues needed to be enhanced;
- Communication to FOCUS was noted as not effective with many cases of emails bouncing.
- A number of associates in Kitale were not aware of the AGM or FREDS. Mobilisation could only be effective with good communication. This needed attention.
- FOCUS Dinners had been regionalised and would take place every March and November.
- AEC should aim to maintain a national outlook of FOCUS in the report by covering highlights and challenges from different branches. Nominations should also reflect a national outlook
- Enhance Bible studies for associates by having AEC brief finalists on associates Bible Studies.
- Report for AGM to indicate numbers of active associates. Currently about 20-30 associates are active at the branch levels.
- AEC activities vary from branch to branch and are used as a way of mobilisation.

### **3. General Secretary's Report**

The GS read his report

- Need to schedule a mid term review of the strategic plan without significant resource implications
- Office to send out progress on fund raising at branch levels.
- Number of consistent givers to be raised from 270 – 500. A number of initiatives are ongoing; e.g targeting executive committee members who have already left and are leaving campus; budgeting and

fundraising at regional level; following up partners who drop out; sustained follow up and updates to consistent partners; step 1000 initiative; among others.

#### **4. Chairman's Report**

The chairman read his report.

#### **5. Treasurer's Report**

The Treasurer read his report

- Clarification sought on difference between designated and restricted funds - designated funds are funds set aside to meet, develop and maintain the capital requirements of FOCUS. Restricted funds are given for specific programmes.
- Other ministry income refers to income from FOCUS Centre, rent, training and workshops, consultancies etc.
- Council and management commended for maintaining the deficit to more or less the same position as 2006 yet with the absence of a GS
- Staff development, communication and fund development noted to have under expended by quite some margin. This would have drastic negative effect on the organisation in the long term and required a lot of attention. On this, it was noted that;
- Under communication, the secretariat reduced postage expenses by using email
- Staff development suffers when cash flow is poor; e.g. staff retreat for last year was cancelled.
- On whether under Literature receivable the figure was static, it was noted that this indeed was a figure from old accounts. Some Ksh. 400,000 was collected between October 2007 to March 2008. The situation to be reviewed by July this year (2008) and what cannot be collected to be written off.
- Does the council have a policy on keeping track of income versus line budgets since in some items there is an over expenditure of upto 150%? Careful attention needed to be given to this. A finance and audit committee of the board had been activated and would keep a close check on this.
- On where the Ksh. 52,000 reserve fund for Bible study was reflected, it was noted that this is in the 'normal' BS budget; hence, no reserve was kept aside. More effort needed to be put in the year to boost the fund.
- The accounts were adopted with Dr Timothy Wachira proposing and Mr. Nicholas Nyaga seconding.
- Carr Stanyer Gitau & Co was retained as FOCUS auditors with Dr. Peterson Wang'ombe proposing and Mr. George Ogalo seconding.
- On 2008 budget, it was agreed that a line item on deficit clearance to cover for the 2007 deficit be included. AGM hence tasked management to raise the budget from 19.8 Million to 23m. Proposed by Mrs Elizabeth Odede and seconded by Joseph Kimaru.

#### **Min 3. Elections and Affiliation**

NASEC- Proposed names for NASEC and RSEC leadership presented by the chair:

- NASEC was recommended for balancing the teams in terms of gender and region representation. It would be important to have a special consideration for marginalized groups.  
**FCC** - Rose Wanjohi recommended replacing Rose Wanjiru  
**AEC** - Names presented by the chair.

All the names presented were adopted. Charles Kilonzo, Nairobi Associate proposed and James Maingi, student from Kenya Science seconded.

#### **Affiliations**

The following CUs, having met the requirements laid down by FOCUS, were presented for affiliation after a brief introduction by their representatives;

#### **Institutions & Representatives**

1. Masinde Muliro University - Peter Kimeu
2. Pwani University College - Anna Gitonga
3. Kitale Technical - Eric Wekesa
4. Moi University Annex - Maurice Mutwiri
5. Mombasa Polytechnic University College - Nobert Nambira
6. Mombasa Technical Training Institute - James Imbo

The AGM passed the affiliation, with Elkanah Serem of Moi University proposing and Catherine Ngamau, Thika associate seconding.

#### **Min 4. AOB**

- AEC presented their proposal to have the AEC constitution amended to allow office bearers to serve 2-year terms instead of 1 year. This was necessitated by the fact that settling down for AEC officials took time and no sooner had one settled than their term was over. The proposal had been forwarded to FCC

and relevant clauses would be amended to allow for this. The proposal would go through the due process through the year culminating in presentation of the same in the next AGM.

The AGM ended at 15.20 pm after a word of prayer from Dr. Timothy Wachira who committed those taking up leadership and new appointments to God.

**Signed:**



FCC Chairman



FCC Secretary

Date: 26<sup>th</sup> April 2008

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## R E P O R T S

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### **NASEC REPORT TO FOCUS AGM HELD ON 25<sup>TH</sup> APRIL 2009** **By NASEC Officials 2008/2009**

#### **1.0 PREAMBLE**

We salute you all in the name of our Lord and Saviour Jesus Christ. We thank our Lord for the far He has seen us as students despite the challenges we faced across the year under review. The year 2008 was quite a hard given the post election violence that rocked our nation. It is our trust that the Lord will continue being gracious and faithful to help us make more strides in this journey of reaching students and changing the nations. It's therefore our delight to present this report as the outgoing NASEC officials.

#### **2.0 OVERVIEW OF THE PAST ONE YEAR**

The outlook of the year from the students' front is captured under the various core areas of FOCUS ministry and as outlined below:

##### **1. Evangelism & Mission**

###### **Evangelism:**

- 1st Years' orientation - The CUs have been keen on the engagement of the new students as envisaged in the Strategic Plan as a way of outreach. The activities or areas of engagement tended to include: aiding in registration process- locating offices & hostels, organizing fellowships with open talk forum, coffee houses and retreats. However some of these activities have been relatively expensive for some institutions to carry out and is coupled with logistical challenge given that the first years report way earlier than the continuing students.
- Other modes of evangelism on campus have been engaged with good results. They include Evangelism weeks in some CUs, Tri-annual missions, Jesus' Days etc. The recent approach which has been adopted by some regions e.g. Kisumu is inter-CU evangelism (One CU hosting another for outreach activities). The good practice of keeping accurate data for conversion and elaborate and effective follow-up ventures are yet to be sufficiently embraced. The estimated number of students who made commitment for salvation is at over 900. The place of Evangelistic bible study groups need to be captured and possibilities on initiating such in our CUs.

###### **Mission:**

- Commission 2008 was the main emphasis for most CUs and this saw about 1710 Kenyan students attend the conference despite the financial constraints. In that case a good and wide representation of the students were mobilized and trained for missions and so we hope the lessons learnt will shape the way of doing missions.

- Annual missions for the year under review were minimal due to aforementioned. One notable move is that CUs are adopting places for a long haul and we believe this is a good direction.

## 2. Discipleship

- **Bible study:** This has remained a highlight and a great tool for growth for CU members. Most of the CUs have adopted the training of the Bible Study leaders at the on-set of their term of service. Some CUs organize Bible study nights commonly referred as 'Berean Nites' to challenge people into appreciating the place of God's Word in the believers' life and growth.
- **EZRA Conferences;** Mombasa mini Ezra took place with over 375 students and some associates attending. We are happy to report that the inaugural mini Ezra conference in Nyeri brought together 200 delegates.
- **The Nurture of New believers:** This continues to be a real challenge for most CUs in having programs that adequately cater for this group. This needs urgent attention considering the conversion levels. In some CUs there are specialized Bible study groups for the new believers.
- The **Mid week meetings** in the CUs remain very pivotal as a discipleship tool for the members and so the choice of the topics and speakers has to be done very objectively. This has been a real emphasis in the past year with trainings on program making in most CUs leading to CUs having a broad spectrum of issues handled- contemporary, doctrinal, academic, etc. We appreciate the FOCUS for their input.
- **Peer Education:** Training of peer educators continues and the program has expanded to regions outside Nairobi e.g. Maseno University and Nyeri sub-region.
- **Final year students:** Career days, retreats and Elders' nights for the final year students have been the icons and highlights in most CUs as opportunities to engage the realities of their caliber of transitions. We appreciate the inputs of the FOCUS associates across the branches and the work of Christian Business Professional Fellowship for the facilitation of the same with the help of the staff.

## 3. Leadership Development

- The training of leaders taking office within has been on-going in the CUs and we thank the staff for their efforts. These trainings have very helpful and a great input to the running of the CUs. Special consultations at regional level through RSEC and at national level for NASEC have been good opportunities for exposure and information sharing among the leaders.
- The centrality of STEM program and input of STEM staff as immediate resource persons for the CU members and more so among the leaders is greatly appreciated. It offers channels for mentorship and accountability.

## 4. Fundraising among the students

The students' giving did improve to the expected level. The giving is Kshs. 346,128 against a budget of 450,000. One contribution to this for 2008 was financial commitment towards Commission. Nonetheless there is need to work on a standardized way to give towards FOCUS by students e.g. tithing, special giving days for FOCUS per CUs. This is our recommendation for the next team and it was emphasized during the nomination weekend for the NASEC. Further, an enhanced FOCUS awareness is critical.

### 3.0 ISSUES AND TRENDS AMONG STUDENTS.

#### Some of the issues that may need attention:

- Alternative Degree Programme;** In the FOCUS Strategic Plan, this is area we needed to have engaged but a review of the same recently shows that we are doing dismally. There is need to urgently expand our systems to cater for Post Graduate Fellowships, International students and Evening/Module 2 classes' students; and hope to continue to cater for the needs of such students.
- Rapid growth on campuses;** it is notable that lately so many satellite campuses are coming up rapidly and expansion is real. In one of the NASEC meetings, there were about 37 institutions that we could actually engage and map the way forward. In the light of this, the demand to the FOCUS ministry is ever growing yet we are limited in resources.
- Other groups and ministries on Campus;** due to the dynamic nature of student world, there have been a growing number of ministries/organizations/churches keen on engaging students and possibly working with them and sometimes desire to work with the CU as a whole. To this extent

therefore there is need for FOCUS to fully engage this issue to explore modes of operations, working relationships and healthy partnership. We thank the staff team for the on-going work.

#### 4.0 **AFFILIATIONS AND RENAMING OF REGIONS**

- a) NASEC presents the following CUs and ask this AGM to ratify them for affiliation:
1. Egerton University - Nakuru Town Campus
  2. Kenya Medical Training College – Port-Reitz Campus
  3. Kenya Medical Training college – Mombasa
- b) The RSEC and NASEC official therefore proposed the following names for the regions;
- i. Nairobi - Southern Nairobi Region
  - ii. Mombasa - Pwani Region
  - iii. Kisumu - Western Region
  - iv. Eldoret - North Rift Region
  - v. Nakuru - Central Rift Region
  - vi. Thika - Northern Nairobi Region
  - vii. Nyeri - Mt. Kenya Region

#### 5.0 **NEW NATIONAL AND REGIONAL OFFICIALS**

<p><b><u>NASEC Officials</u></b>            Chairman: David Ndegerege (Maseno)            V/ Chairman: Moses Lutemo (KMTC - Nakuru)            Secretary: Carol Nyakio (Main - UoN)            V/ Secretary: Ruth Kendagor (Moi Main)            Treasurer: George Muhindi (Parklands UoN)</p>	<p><b><u>Thika Region</u></b>            Chairman: George Muhindi (Parklands)            Vice-Chairman: Solomon Mwangi (JKUAT)            Secretary: Juliet Kajuju (KTTC)            Vice-secretary: George Omollo (KU)            Treasurer: Collins Otieno (Lower Kabete)</p>
<p><b><u>Nairobi Region</u></b>            Chairman: Evans Karanja (Upper Kabete)            Vice-Chairman: Joseph Gitau (Co-op Coll)            Secretary: Carol Nyakio (Main-UoN)            Vice-secretary: Isabel Opiyo (Chiromo)            Treasurer: Larry Obindi (Medical School UoN)</p>	<p><b><u>Nakuru Region</u></b>            Chairman: Moses Lutomi (KMTC Nakuru)            Vice-Chairman: Noah Bett (Egerton Njoro)            Secretary: Margaret Cherop (RVIST)            Vice-secretary: Irene Gikonyo (DTI)            Treasurer: Elizabeth Muli (Laikipia)</p>
<p><b><u>Eldoret Region</u></b>            Chairman: Duncan Gitari (Chepkoilel)            Vice-Chairman: Hellen Opile Moi Annex)            Secretary: Ruth Kendagor (Moi Main)            Vice-secretary: Faith Warigwa (Town Campus)            Treasurer: Maureen Juma (West Campus)</p>	<p><b><u>Kisumu Region</u></b>            Chairman: David Ndegerege (Maseno)            Vice-Chairman: Moses Sadia (MTC Kisumu)            Secretary: Phoebe Orina (MMUST)            Vice-secretary: Phanice Evalia (KMTC KK)            Treasurer: Anthony Kimeu (Kisii Campus)</p>

#### 6.0 **CONCLUSION**

With this report we are grateful to God, FOCUS staff, Associates and students for the invaluable support accorded to us during our tenure of office.

**AEC REPORT April 2009**  
 By Edwin Limo, AEC Chairman

Associates Executive Committee has continued to closely follow the implementation of the FOCUS Strategic Plan seeking to achieve the set targets for the Associates. These are mainly to enhance production of leaders for church and society with a keen interest in student ministry to ensure continuity. The need to develop more biblical thinking on contemporary issues and practical involvement in the spheres of social justice in a

holistic manner has also been espoused. Following are some of the key areas and status of the progress capturing the target and achievement to date:

1. Provide information brochure to every finalist – this has been done but consistency and timeliness are yet to be fully achieved. Recruitment and induction of new associates hinges heavily on smooth flow of information about graduating students from the staff/NASEC. A system has been agreed with NASEC on information exchange that should help unlock the information flow on graduating students.
2. Develop an interactive website that will cater for the interests of associates by the end of 2006 – Website has recently been updated. Plans to make it more and more interactive are underway.
3. Prepare comprehensive lists of new associates three months before they leave and thereafter an induction at branch level for at least 25% of all finalists – Efforts have been made to this end but much success is yet to be realised. Visits to branches and final year groups will advance above goal.
4. Maintain a quarterly contact with Campus Based Associate Groups (CBAGs). Organise one annual national event involving associates – this is one area where achievement has been 100 per cent with Associates Retreat, Dinners, luncheons etc conducted regularly by associates.
5. Encourage formation of at least two Diaspora fellowships annually – co-ordination for these needs to be stepped up. Not much progress made.
6. Develop specialised communication to the associates in Diaspora by end of 2006 – There is ongoing communication but more needs to be done.
7. Initiate and maintain biannual contact with associates' groups formed by their contemporaries e.g. the group of the 70's. – Only the 70's group is active and there is a good level of contact.
8. Facilitate formation or revival of at least one branch every year – we have done well on this area and exceeded target in most cases. This coming year we are targeting at least four branches.
9. Attach at least three associates to every affiliated CU – good progress made here although some work still needs to be done.
10. Organise career days for finalists in campuses with the associates working as facilitators – There has been resounding success in this area spearheaded by the Christian Business Professionals Fellowship [CBPF]. We only need to keep recruiting those who are not already involved in the career days. These have now extended beyond campuses near Nairobi to Egerton, Moi and Maseno.
11. Regular visits to the Associate branches by associates officials and staff – a few visits done but could do better but we hope to step this up.

### **Proposed Constitutional Amendment:**

#### **To amend the FOCUS Constitution as follows:**

1. Amend Article 5:3 by having a new article 5:3:6 to read:  
*"The term for each AEC office bearer shall be two years"*
2. Amend Article 6:3:1 which at present reads "Nomination of the office bearers shall be done annually by AEC in consultation with various associate branch committees" so that it reads:  
*"Nomination of the office bearers to fill vacancies on the Associates Executive Committee shall be done annually by AEC in consultation with various associate branch committees".*

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## **GENERAL SECRETARY'S REPORT**

### **GENERAL SECRETARY'S REPORT**

This report is a brief summary account of what happened in the ministry in the year ended on 31<sup>st</sup> December 2008. All stakeholders, led by the FOCUS Coordinating Council (FCC) together with the secretariat endeavored to ensure unwavering commitment to the FOCUS mission; 'To reach every student in university and college for Christ and equip them for effective Christian life in and after campus' and to be focused on the vision; 'To be a model of Godly transformation in Church and society'. We were all guided by the Strategic Plan 2006-2010, which has been a good tool to ensure we remain focused on our core and primary calling.

## The year 2008 in context

1. Post Election violence due to the disputed presidential elections that greatly disrupted operations in the first quarter of the year. A number of our staff were displaced or lost family properties. Many students too were adversely affected.
2. High inflation which led to escalation in the cost of living and our ministry operations.
3. Economic crunch in the country and the world over which saw the giving of some of our faithful partners either reduced or became irregular. Some, especially in the Diaspora completely dropped off.
4. Poor road network in the country that led to wastage of many hours on the roads while traveling. This certainly has escalated the cost of maintaining our motor vehicles
5. Several staff transitions and re-alignments that demanded extra energy from staff to ensure continuity and stability of the ministry
6. Passing on of one of our senior staff (Accounts Administrator) in January 2008 was a difficult matter for the ministry.

Looking at the context above that is not in any way exhaustive, I wish heartily to thank each staff for remaining focused and unwaveringly committed to their call to do God's work. There is no doubt that given how difficult the year was for every Kenyan, students, associates and partners did very well to support the work of God for us to be where we are today. The report looks at each of the five key priority areas which are well spelt out in our Strategic Plan:

### **KPA I: Students.**

Christian Union membership: The number of CU members grew to a high 20,000 in about 75 universities and colleges we actively work with or we are in touch with around the country. The steady rise in the student population was due to the rapid expansion of institutions of higher learning. The number of affiliated CUs increased from 36 to 42 after 6 new CUs were admitted into membership during the AGM in April 2008; notably, 3 of them from Mombasa. We have about 37 CU that are queuing for affiliation. The number of regions also increased from 5 to 7 to cater for the growth of work in the coastal and the greater Mt. Kenya regions.

Evangelism: It was noted that the increase in the total CU membership was not necessarily due to evangelistic efforts. There is need for students to step up on-campus evangelism using creative methods. Towards this end, the staff have lined up a number of training forums in all our 7 regions to built the capacity of students to keep up to the task in 2009.

Mission: A major highlight was the successful hosting of the international missions conference, Commission 2008 at Kabarak University from 29<sup>th</sup> December 2008 with the theme; *Upholding Values of the Kingdom*. About 2500 delegates from 18 Countries within Africa and beyond participated. We had 22 exhibitors (Missionary organizations, Churches and Theological Institutions) in attendance to provide possible avenues of ministry for the delegates who responded to the call of missions. We had over 75 local and international speakers who did a splendid job. We give praise to God that we broke even for the conference and actually we were left with a surplus (see separate Commission financial report). In line with our commitment to participate in God's global work, we sent out 3 short term missionaries, 2 in Norway (Rosemary Muriuki and Janet Ogola) and 1 in the UK (Felix Siele) for 10 months and 1 year respectively. We also initiated discussions with FOCUS Sudan about our long term commitment to send a missionary to the Sudan for 3 years. We are on course towards this end.

Leadership Development: We increased the number of STEM staff from 17 to 20 in responding to the great need to train and mentor the CU leaders. Leadership trainings were conducted regularly and in all the CU as per the prevailing needs. Our commitment remains, to ensure that progressively, all our affiliated CUs have a resident campus staff.

Discipleship: The small groups' strategy remained one defining mark of discipleship among students besides the regular CU fellowships and prayer meetings. We observed a need for our students to be broad minded in this objective, so that wholesome discipleship takes place, both for the new believers and also for the rest of the CU members. We availed relevant Bible Study guides for small group discussions, especially in response to the difficult time which the entire country faced in the first two quarters of the year. A new Bible Study guide on Nation Building was developed and produced for use in partnership with NCKK.

Alternative degree programs: This remained a great challenge to the ministry in terms of timely and adequate response to the many students in the non-conventional programs (currently at about 120,000). As Council and staff, we have isolated this area as one needing creative and proactive attention, and we have factored this in our plans for 2009.

Faculty and Advisory Committees: With the growing need in the campuses, we sought to bring together CU patrons and faculty members from various institutions of learning to discuss how they can be effectively involved in mentoring the students. Three such forums took place in Nairobi, Mombasa and Nyeri. We have planned to step up in this area in our plans for 2009.

**KPA 2: Associates.** (See a more detailed AEC report)

Giving: There was an increase of about 14.4% in the giving of year 2008. Though we did not realize our budget for the year, we are grateful to God for this growth in giving, especially in the context of what took place in the year, and the general economic melt down. We recruited 5 Associate staff to work alongside the regular staff team. This recruitment was a great boost in the area of staff presence on campus and in the number of trainings held.

### **KPA 3: Partnerships**

There was an increase in the number of partnerships in the year, especially because of Commission 2008. Two notable ones were a Church in the USA (First Presbyterian Church, Evanston) and the Kenya Anti-Corruption Commission.

We thank God for the rest of our regular partners: Christ is the Answer Ministries (CITAM), Kenya Students Christian Fellowship (KSCF), Crosslinks UK, Nairobi Baptist Church, Samaritan Purse, National Council of Churches (NCKC), Evangelical Alliance of Kenya (EAK), St. Andrews Church, Ruaraka Baptist Church, Kahawa Sukari Deliverance Church, Mombasa Pentecostal Church, World Vision, World Relief, Sirikwa Pentecostal Church, Mission Together Africa (MTA), Nyali Baptist Church, Thika Road Baptist Church, Park Road Fellowship, Redeemed Gospel Church- Kangundo, All Saints Cathedral, Bible Translation and Literacy (BTL), Faulu Kenya, Life Skill Promoters (LISP), NKSS-Norway, and the IFES among others. Its gratifying to note that we strengthened relations with KSCF where the GS attended our staff training for two weeks.

Seek exposure opportunities for student, staff: 26 staff from our sister IFES student movements joined us in the Staff Orientation and Training (SOT) in August-September. The international staff enriched the training and were a great boost in the area of cross-cultural exposure for staff. Some of our staff attended and facilitated conferences in the Tanzanian movement in April.

### **KPA 4: Organizational Development**

Identify, recruit and retain staff with a clear calling:

1. Two new Training Secretaries (TSs) were recruited; Wilson Kiuna Konye and Ezekiel Baraza and were posted to Kisumu and Nyeri respectively. A new Accounts Administrator, Tabitha Nyawira Kabugu was also recruited. 6 Associate Staff i.e. volunteer staff; Phoebe Gachau, Sammy Irungu, Dr. and Dr. (Mrs.) Daniel Ojuka, Barzil Mwakulomba and Mr. & Mrs. Patrick Mariru, were also recruited.
2. Two TSs were transferred in September; Lucas Owako from Kisumu to Eldoret and Joseph Kamau from Eldoret to Nairobi.
3. David Muturi and Nancy Kahuthia continued with their studies at the Nairobi Evangelical Graduate School of Theology (NEGST). Omondi Siwa was granted a one year study leave in September to accelerate his extension studies also at NEGST.
4. There were internal staff re-alignments: Mrs. Nancy Kahuthia took over the enhanced Communication Department (Resource Mobilization and Communications) as the Director, Mr. Joseph Ng'etich moved from Short term teams Coordination to Director of Students Ministry and Mr. Simon Kande took over the STEM Coordination. We thank God that these changes brought in new energy and new initiatives that saw growth in the respective departments, but also in the entire ministry.
5. Mid-term review of the FOCUS Strategic Plan 2006-2010 was done (see separate report).

## **KPA 5: Fund Development (See Accounts for full details)**

1. Giving by Students: The giving towards general fund increased marginally. However, it is important to note that students also give significantly towards the STEM program (see separate report on accounts). Student giving remains an area of growth. We are convinced that students have a far greater potential to give much more. We are aware that NASEC is giving this issue the attention it deserves.
2. Match our project proposals with our strategic plan: Most of the funding proposals done in the year were missions related. A number of them were successful (see separate Commission 2008 report).
3. We sourced good Christian literature for our bookstall from Intervarsity Press and Book Aid. This saw an increase in the income from literature and we are upbeat about the growth in sales in 2009.
4. We improved communication to our partners through innovative methods like, e-appreciation cards and also increased the use of internet to acknowledge donations and ensured prompt and regular telephone calls. We plan to step up communication by re-designing the FOCUS website and making it interactive, among other plans.

## **Strategic Priorities for 2009**

### **KPA 1**

1. We project a 10% growth in the CU numbers this year through aggressive evangelistic efforts on campus. Commensurate efforts will be put in to ensure effective discipleship. Affiliate 3 more CUs, 2 from Mombasa and 1 from Nakuru
2. Hold the National Ezra 2009 at the Medical Training Centre (KMTC), Nakuru from the 29th December 2009 to 4th January 2010 and Min- Ezra conferences in Mombasa and Nyeri respectively.
3. Host a 3-day National Leadership Summit for about 500 Executive Committee leaders from around 75 Institutions of higher learning in May 2009 at Kabarak University.
4. Rename all the 7 regions of FOCUS to reflect the current realities in the country and student growth. Efforts to strengthen the regions as a spring board for growth of the ministry in all aspects will be done.

### **KPA2**

1. Recruit more Associates, establish new Associate branches and step up involvement of Associates in direct student ministry, besides financial giving.
2. Increase the number of Diaspora giving by at least 40% and widen financial base through various strategies to ensure financial stability of the organization, including taking up consultancies that fall in line with our Strategic Plan 2006-2010.

### **KPA 3**

1. Send a long term missionary (3 years) to the Sudan, and 5 Short Term missionaries (2 to the UK and 4 to Norway).
2. Explore new partnerships, especially in the area of missions, and organize a forum (think tank) to discuss and chart way forward on missions, especially in the context of FOCUS Ministry.
3. Fully engage society through various involvements to play our role in nation building and establishing Godly communities. This will ensure more visible FOCUS on the national arena

### **KPA 4**

4. Recruit a new Short term Teams Coordinator, Administration Director and STEM Coordinator. Paul Ndung'u, the outgoing Administration Director is leaving FOCUS at the end of April 2009.
5. Ensure a motivated and united professional staff team. Staff welfare will be given special attention even though the times are hard in the country and even globally
6. A stepped up staff presence on Campus by increasing the number of campus staff, prioritizing and re-focusing on campus work by all staff and induction of the Associates Staff

### **KPA 5**

1. A more responsive and regular communication to our publics, and an interactive website.
2. Ensure development and production of appropriate and relevant materials to enhance ministry delivery and desired impact
3. Continue with the development plans of phase two of the FOCUS Students Centre. Council will approve the revised plans and sourcing of funds will commence. Improvement on the general outlook of the Students Centre at Kasarani has already begun.
4. Writing the history of FOCUS. A brain storming meeting to be held in May to discuss time plan and other logistical details. This is an effort to improve on documentation.

## Conclusion

The future of student ministry is the future of this country, and indeed the world. We have an awesome God-given responsibility and privilege to participate in forging and shaping the direction of the church and society. I urge each of us to decide for ourselves what role we will play in this nurturing process. We need to mobilize resources for this work of God. Let us spend and be spent for the sake of the kingdom. We all can do something.

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## FCC CHAIRMAN'S REPORT TO THE FOCUS AGM ON 25 APRIL 2009

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Thanks and glory be to God for yet another year that He has seen us through successfully as a FOCUS fraternity. His presence and grace has gone before us in every way as we strive, by His Spirit, to live for Him and serve Him faithfully.

On behalf of the FCC I welcome you all to this important day in the FOCUS calendar of events. The AGM provides all of us with an opportunity to look forward to the great things God has in store for us by first looking back at what He has enabled us to achieve in the last one year. It is also a time for open and honest evaluation of where we are as a movement and what should be our priorities.

I would like to first acknowledge the selfless and sacrificial work done by our dedicated staff team in diligently serving particularly students who remain the centre of our work. We thank our associates who have played a key role in what we have been able to achieve by the giving of their time, skills and financial resources. Our institutional partners such as Churches, Para-church organizations, IFES, NCKK, NGO's, government institutions and others have also played a pivotal role in our work.

FOCUS has continued to impact students through our programmes and initiatives as outlined in our strategic plan. The key initiatives are in the areas of evangelism, mission, leadership development and discipleship. Reaching out to students in alternative programmes is critical but has been a challenge due to the nature of their programmes. However, new innovative ways are being proposed to achieve this. The highlight for 2008 was the very successful Commission 2008.

The rapid expansion of higher education in the country has continued in various regions creating not only a greater opportunity for ministry but also major challenges of keeping up with the need and demand for FOCUS ministry. In the last three years the number of students served by FOCUS has increased from about 12,000 to 20,000 (66.7%) in over 75 universities and colleges of which 42 are affiliated. During the same period the growth in total FOCUS income was 31.5% while contributions by associates grew by only 8.3%. Overall the growth in student numbers served is double the growth in income. While there is room to thank God for what has been achieved so far we need to seriously challenge ourselves to rise to the occasion and exploit the ever increasing opportunity that God is presenting to us to *'reach students and change nations'*. We not only need to find ways of matching the growth in resources with the growth in student numbers but also need to continuously seek the Lord for new ways of achieving much with modest resources.

In executing its mandate especially regarding mobilizing resources for the ministry, the FCC formed a resources subcommittee to oversee resource mobilization in FOCUS. The main idea being to coordinate and chart sustainable ways of resourcing FOCUS as guided by the Strategic Plan. On behalf of FOCUS we thank all who have generously given to finance the work.

The main areas of focus have been

1. The operationization of FRED's.
2. The continuing work at the secretariat such as continued activation of partnership development where funding proposals were developed and sent out to potential partners, the partnership in bible study kits on ethnicity and reconciliation, entrepreneurship. Plans are underway to expand the FOCUS Centre to host outdoor functions such as receptions. Further liaison with branches to get associate fundraising initiatives were undertaken last year and we look forward to more in 2009.

One of the new ways of raising support for the movement was the creation of FREDs. The company was formed in order to start developing a sustainable resource base for FOCUS as a ministry. FRED's has two shareholders FOCUS 51% and Focus Holdings Limited (FHL) 49%. The 51% of FOCUS was contributed by FHL members. FRED's plan is to raise and grow its cash base before venturing into longer term and bigger projects. This objective has not yet been realised owing to the global financial crisis and the bear run on the stock market which was the main short term investment strategy. However on the other venture that FRED's is involved in there has been some success and FRED's is continuing on that.

FRED's Directors met on 23<sup>rd</sup> April 2009 to review progress and agreed the way forward. The Directors are working to complete the Annual Financial Report and hold an AGM in June 2009. The Directors will also set-up a basic and workable operation organization structure for FRED's, and to complete the agreed income generating activities.

Within the current uncertain and challenging socio-economic and political context, our associate and social action programmes and initiatives have continued to engage issues from a biblical perspective and impact the market place. There is a call to scale up our involvement and voice in the critical national issues facing us currently with the aim of extending kingdom values in our nation and improving livelihoods.

On organizational development issues the midterm review of the Strategic Plan was started last year and is ongoing. Initial findings were discussed extensively at the last FCC retreat and working groups formed to spearhead various key issues going forward that will lay the foundation for the next Strategic Plan to move FOCUS to the next level of effectiveness and relevance. The full evaluation results will be shared with all stakeholders once ready.

The work of FCC in leadership and governance of the movement will be enriched and made more effective with ongoing development of an FCC Charter.

It is that time of the year when we have transitions in the leadership of the movement. I would like to take this opportunity to sincerely thank Brian Simiyu for the exemplary contribution he has made on the leadership of FOCUS as the vice chair of FCC. Brian has opted to step down at this AGM and we wish him God's best in his future endeavours. The first terms for the chair and treasurer of FCC have also come to an end and both have offered themselves for re-election.

Going forward, the major challenges and opportunities for the movement include:

- Responding clearly with a biblical worldview and Christian mind to the current spiritual, socio-economic and political challenges facing our nation.
- Remaining faithful to God and to the mandate he has given us as an Evangelical and student centered movement.
- Re-inventing our ministry approach to students, associates and the community in order to increase effectiveness and remain relevant. The need for sound discipleship and innovative ministry approaches has never been greater.
- Expand our resource base to meet the needs of a rapidly growing student population and ensure sustainability of FOCUS support. In the period under review we closed the year 2008 with a deficit although total income grew by 21.6% compared to the previous year. This was a good achievement in a difficult year but much more needs to be done. The resource mobilization sub-committee of FCC is spearheading new initiatives to grow the revenue base of the movement, which include the revamping of existing sources and development of new ones.
- Effective Partnerships. The recently concluded Commission 2008 and the production of various relevant BS guides in the year are examples of what good partnerships can achieve. More such partnerships need to be explored and developed to enable us fulfill our mandate better and faster. A framework of collaboration with other ministries working among students also needs to be explored.

The FCC acknowledges the work done by our Auditors, Carr Stanyer Gitau & Co., who have given their professional service over the years. It is important to note that they do not charge FOCUS the market audit fees and that FOCUS only gives a small token of appreciation.

In closing I would like to appeal to all of us in the name of the Lord to continue being faithful in our involvement and support of this great and very strategic work. We all can do something significant for God and His people with what He has already given us. May these words from a famous hymn guide us – ‘*Stand up, stand up for Jesus. ....when duty calls or danger be never wanting there.*’

**Dr. Gitonga Nelson**

## **Elections 2009/10**

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The FOCUS Co-ordinating Council would like to present the following nominees for election into the respective positions.

### **NASEC:**

1. David Ndegerege (Maseno) - Chairman:
2. Moses Lutomi (KMTTC - Nakuru)  
- Vice Chairman:
3. Carol Nyakio (Main Campus - UoN) -  
Secretary
4. Ruth Kendagor (Moi Main Campus) - Vice  
Secretary
5. George Muhindi (Parklands UoN) - Treasurer

### **AEC:**

1. Mr. Edwin Limo (Chairperson)
2. Mrs. Ruth Kirwa (Vice Chairperson)
3. Mr. Samuel Mwaura (Secretary)
4. Ms. Rachel Kitonyo (Treasurer)
5. Ms Harty Atieno (V/Secretary)

### **FCC Members:**

1. Dr. Nelson Rutere Gitonga (Chairman re-  
election)
2. Mr. Erastus Omolo Kwaka (Hon.  
Treasurer re-election)
3. Mr. Karita Mbagara (election)

### **FCC (AEC Representatives):**

1. Mr. Edwin Limo (Chairman, re-election)
2. Mr. Samuel Mwaura (Secretary, election)
3. Ms. Rachel Kitonyo (Treasurer re-election)

### **AUDITOR:**

Carr Stanyer Gitau & Co.